

Thread: product					
	Level 1: Aware	Level 2: Repeatable	Level 3: Defined	Level 4: Managed	5 Optimized
Shippable	No stories shippable in less than four weeks from ready to done	Shippability is measured and visible	Team strives for shippability	Most of story points go from ready to done in less than four weeks	All of story points go from ready to done in less than two weeks
Cycle time	A year or more from concept to ready to release	Can get from concept to ready to release in 6 months	Can get from concept to ready to release in 3 months	Can get from concept to ready to release in weeks	Days from concept to ready to release
Product vision	There is recognition we need a product vision and we are beginning to define it	The product vision is written down somewhere or the product owner or similar person knows what it is	There is a written product vision which is accurate and well known by everyone involved	There is a compelling product vision which can be clearly articulated by the product owner or similar person	Simple, clear, compelling, everyone involved can articulate it well
stories INVEST compliant	There is recognition we have to use INVEST on user stories.	Team understands INVEST and is starting to follow parts of it on some stories	Following most of INVEST on many stories	Following INVEST for most stories	Following INVEST for all stories
DoR	There is recognition we need a Definition of Ready (DoR)	There is an understanding of the need for a definition of ready and/or there is a tacit agreement for the content of one	There is a fairly good definition of ready which resulted from the collaboration between multiple members of the team. Definition of ready includes existence of acceptance criteria	There is a strong, comprehensive (yet simple) DoR which resulted from the collaboration of most of the members, agreement and input from all, and it is publicly posted	DoR in place, comprehensive, periodically reviewed and updated, and strictly followed
DoD	There is recognition we need a Definition of Done (DoD)	There is an understanding of the need for a definition of done and/or there is a tacit agreement for the content of one	There is a fairly good definition of done which resulted from the collaboration between multiple members of the team	There is a strong, comprehensive (yet simple) DoD which resulted from the collaboration of most of the members, agreement and input from all, and it is publicly posted	DoD in place, comprehensive, periodically reviewed and updated, strictly followed
Story size	There is recognition that small stories improve the flow of work	The team is starting to see the relationship between small stories and success	Team has a rule of thumb encouraging small stories	Most stories can be done in a week or less	Most stories shippable in 1-3 days
Backlog refinement	There is recognition we need to refine stories	It is understood that consistent and frequent refinement is an important goal and steps are being taken to get there.	Most of the time there are stories ready (DoR) when needed	There are usually just enough stories ready (DoR) before the planning meeting	There are always more than enough stories ready (DoR)
Slicing	There is recognition we have to use slice stories	Using vertical slices for an increasing percentage of stories	Using vertical slices for 50%+ of stories	Using vertical slices for most of stories	Using vertical slices for all of stories
WIP	There is recognition of the use of WIP and small batch size	WIP is tracked and visible. One piece flow is understood and there is interest in doing it. Most of the time, members are working on 2 or more stories at a time	One piece flow is actively being pursued, WIP limits are set, most of the time members are working on at most 2 stories and usually only one. Sometimes, multiple members are working on the same story	WIP limits are set and respected. Most of the time members are only working on one story and frequently more than one member is working on the same story	Only as much work that can be done simultaneously without increasing the cycle time of any of the work in progress. Most of the time multiple members are working on the same story