

4 principles for successful project governance

Direct on
project-

3 Focus on deliverables

It provides:

- More clarity about the scope
- Clearer expectations
- Lower cost
- More stakeholder support
- More transparent and reliable reporting
- Fewer cost and schedule overruns
- Less rework

Advice

Consider splitting large projects
Involve users
Insist on proven technology

4 Empower the project manager

It offers:

- Time saving
- Ensures business focus of project direction
- Creates effective combination of motivations, flexibility and control
- Fewer steering group meetings and focussing them on decision-making

Advice

Define clear authorities for the PM in order to enable them to take corrective action effectively

Direct on
business-

1 Share the Business Case

It contributes to:

- Strengthening the sponsorship
 - Better support among stakeholders
 - Less room for conflicts of interest
 - Continued focus on intended business results
 - Fewer spurious debates
 - Efficient use of resources
 - Good anticipation of the project manager
- Better decision-making**

Advice

Organize benefit ownership
Get the BC checked
Ensure suppliers understand the BC

results

2 Organize Ownership

It contributes to:

- More effectively
- More efficient meetings
- Efficiency and agility in project realization
- More reliable information and less risk
- Your own ownership of the BC
- More support for the project

Advice

Link responsibilities to existing line accountabilities (no free rides)
Focus on proper assignment of business responsibilities

responsibilities