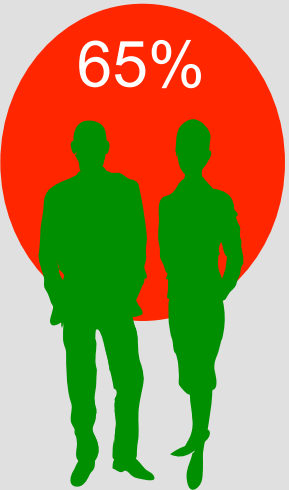


# Part I. Based on 200 reactions of the Project Success Scan it becomes clear that, despite many recommendations, we still think we know better how to run projects.



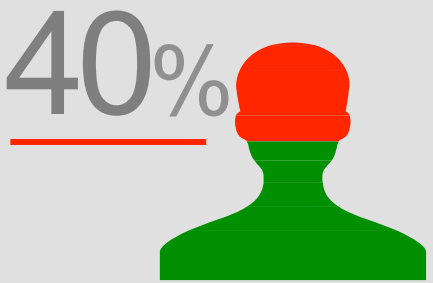
April 2015: Henny Portman

## Top management involvement?



65% of the projects are running without support or active promotion by top management!

## User involvement?



40% of the users are not or incidentally involved. 30% regularly involved and 30% is part of the project team!

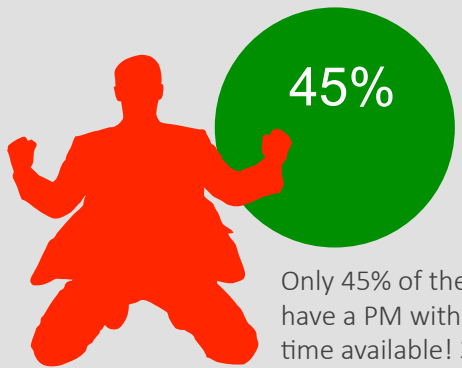
## Steering committee adequately operating?



50% of the projects have no Project board or a Project Board without responsibilities assigned. Only 30% have a fully mandated and effective Project Board!

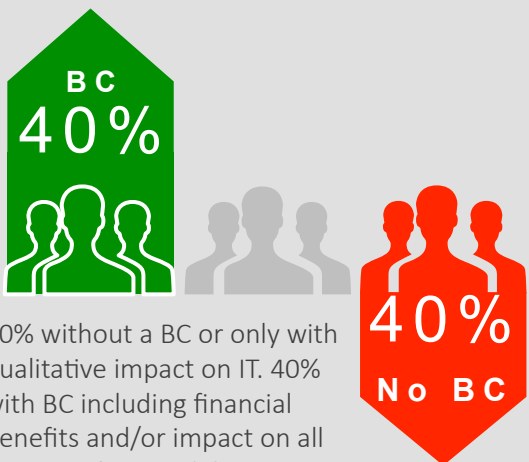


## Right Project Manager?



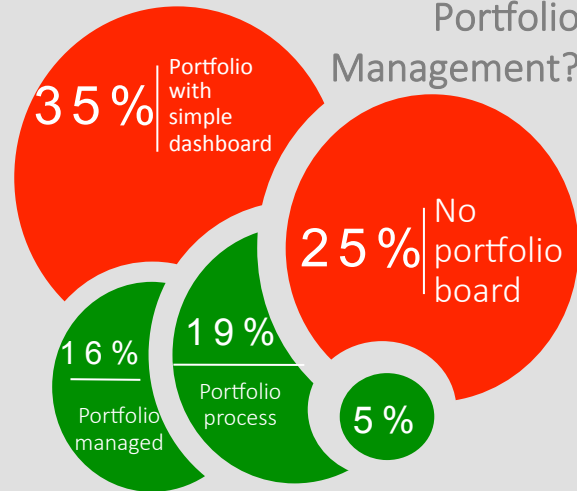
Only 45% of the projects have a PM with enough time available! 35% will run the project next to other tasks. 20% with none or some experience and will run it next to daily job!

## Business justification?



40% without a BC or only with qualitative impact on IT. 40% with BC including financial benefits and/or impact on all aspects of 7S model.

## Portfolio Management?



Only 5% actively manage their portfolio on capacity and benefit realization.

# Part II. Based on 200 reactions of the Project Success Scan it becomes clear that, despite many recommendations, we still think we know better how to run projects.

## Project definition?

25%



High level goals and unclear scope

33%



Defined goals and scope, technical schedule of requirements

25%



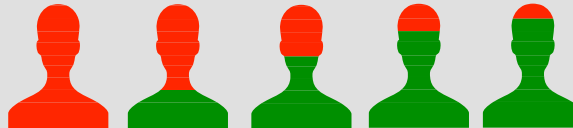
High level goals and scope, functional schedule of requirements

17%



Smart goals, unambiguous scope, prioritized list of requirements

## Project size?



34%	21%	24%	15%	6%
>4 man year	2-4 man year	1-2 man year	0.5-1 man year	<0.5 man year
> 2.5 year	1.5-2.5 year	0.5-1.5 year	2-6 months	< 2 months

## Willingness to change?



40% Corosive or resigned energy

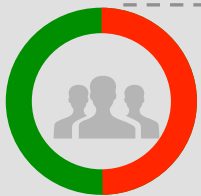
37% Little resistance



24% Positive or productive energy



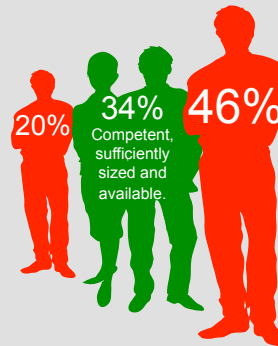
## Organizational complexity?



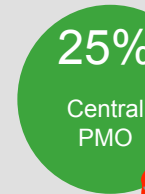
50% Very large project, involving several locations

## Project team size?

20% of the projects have not all competences in place and the team is small with limited availability. 46% of the projects have the vital competences in place but availability is limited. 34% of the projects have a competent, sufficiently sized and available team in place.

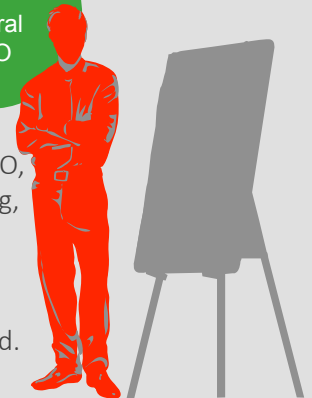


## PMO maturity?



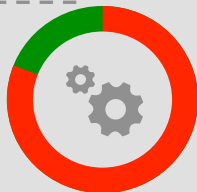
25% Central PMO

16% without a PMO, 30% has a simple PMO, with basic PM training, 29% have separate PMOs with PMs trained and best practices documented. 25% with a central PMO!



## Technical complexity?

18%



Complements existing infrastructure, few legacy systems, limited interfaces